

ADVISORY PARKING COMMITTEE
Wednesday, February 7, 2024 @ 7:30am

1. Roll Call
2. Approval of Minutes, January, 2024
3. Parking Operations Update
4. Review – Draft – Letter to City Commission
5. Interior Wayfinding & Signage Design Services for Parking Garage
6. Review Parking Reports
7. Meeting open to the public for items not on the agenda
8. Next Meeting – March 6, 2024
9. Adjournment

Notice: Please note that board meetings will be conducted in person. Members of the public can attend in person at Birmingham City Hall or may attend virtually at <https://us06web.zoom.us/j/86082330819>

Meeting ID: 860 8233 0819

Persons with disabilities that may require assistance for effective participation in this public meeting should contact the City Clerk's Office at the number (248) 530-1880, or (248) 644-5115 (for the hearing impaired) at least one day before the meeting to request help in visual, hearing, or other assistance.

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Advisory Parking Committee
Meeting of January 10, 2024
151 Martin Street, City Commission Room, Birmingham, MI

Minutes

These are the minutes of the Advisory Parking Committee ("APC") regular meeting held on Wednesday, January 10, 2024. The meeting was called to order by Chair Vaitas at 7:30 a.m.

1. Roll Call

Present: Chair Al Vaitas, Vice Chair Richard Astrein; Committee Members Jim Arpin, Kevin Kozlowski, Michelle Moody, Mary-Claire Petcoff (left at 9:02 a.m.), Lisa Silverman

Absent: None

Staff: Parking Systems Manager Ford; City Transcriptionist Eichenhorn

2. Approval Of Minutes: Meeting Of November 1, 2023

Motion by Mr. Astrein

Seconded by Mr. Arpin to accept the minutes of November 1, 2023 as submitted.

Motion carried, 7-0.

VOICE VOTE

Yeas: Kozlowski, Moody, Petcoff, Astrein, Vaitas, Arpin, Silverman

Nays: None

3. Discussion/Review from December's Parking Workshop

The APC discussed the parking workshop. PSM Ford answered informational questions from the APC.

The APC discussed one member drafting a communication for the Commission that expressed APC concerns, suggested processes, and perspectives on their responsibilities and mission for review at the next APC meeting.

Motion by Mr. Kozlowski

Seconded by Mr. Astrein to request that City Staff provide a presentation on the finances of the parking system and the parking fund at a future meeting.

Motion carried, 7-0.

VOICE VOTE

Yeas: Kozlowski, Moody, Petcoff, Astrein, Vaitas, Arpin, Silverman

Nays: None

4. Parking Operations Update

PSM Ford presented the item and answered informational questions from the APC.

The APC discussed topics to be covered by the City's potential EV charging vendors at a future presentation by said vendors to the APC.

5. Proposed Parking Meter Changes Follow up

PSM Ford presented the item and answered informational questions from the APC.

It was suggested that it would be necessary to add signage indicating any dynamic pricing schemes for different parking areas.

Motion by Ms. Moody

Seconded by Dr. Silverman to approve the BSD recommendation of one hour on Maple, west of Woodward, on Old Woodward in the central shopping district, and two hours everywhere else, per the map.

Motion carried, 6-0.

VOICE VOTE

Yeas: Kozlowski, Moody, Astrein, Vaitas, Arpin, Silverman

Nays: None

Motion by Mr. Kozlowski

Seconded by Ms. Moody to extend the 15 minute parking program to the spots designated in the diagrams in the packet.

It was noted that the APC could evaluate the success of the program at a future date, and that a pilot program was included in the recommendation.

Motion carried, 6-0.

VOICE VOTE

Yeas: Kozlowski, Moody, Astrein, Vaitas, Arpin, Silverman

Nays: None

Motion by Dr. Silverman

Seconded by Ms. Moody to decline dynamic pricing at this time.

It was reiterated that sufficient signage would be necessary for dynamic pricing to be successful in changing parking behavior. It was recommended that the two prior motions be implemented for a period before dynamic pricing is potentially reconsidered.

Motion carried, 6-0.

VOICE VOTE

Yeas: Kozlowski, Moody, Astrein, Vaitas, Arpin, Silverman
Nays: None

Motion by Dr. Silverman

Seconded by Ms. Moody to implement the motioned programs as 90 day pilots from implementation, with subsequent evaluation to be performed by the APC.

Motion carried, 6-0.

VOICE VOTE

Yeas: Kozlowski, Moody, Astrein, Vaitas, Arpin, Silverman
Nays: None

6. Review Parking Reports
7. Meeting open to the public for items not on the agenda
8. Adjournment

No further business being evident, the meeting adjourned at 9:15 a.m.



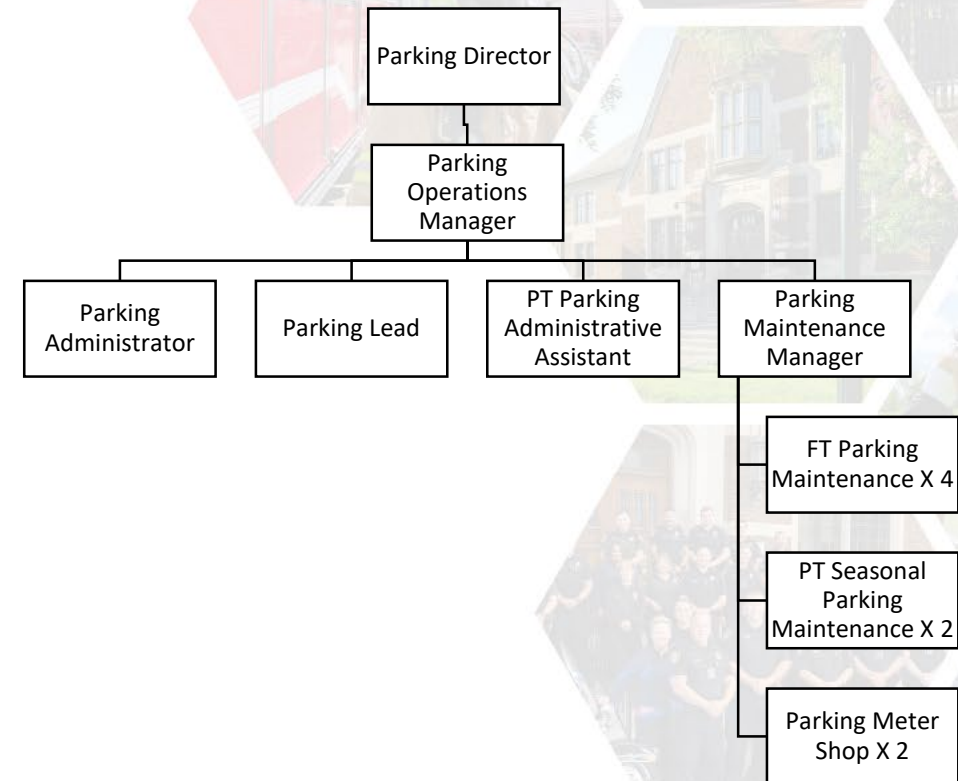
Aaron Ford, Parking Systems Manager

Laura Eichenhorn, City Transcriptionist

Parking Operations Update-Staffing

Hired

- Parking Operations Manager – Anne Jay
- Parking Lead – John Squire
- Parking Maintenance
 - Kel Howarth
 - Steffanie Rhymes
 - James Wilder
- Interviewing
 - PT Administrative Assistant
 - Full-time Parking Administator
 - (1) Parking Maintenance
 - Maintenance Manager



Parking Operations Update

- Intercom calls
 - Transitioned from SP+ RMS to Parker Technology on 2/1/24
 - 100% of calls go to Parker Technology for February and maybe March
 - Intent is for calls during business hours to come to Chester St. office and then to call center during off-hours
- IT
 - City's IT Department is removing SP+ firewalls and transitioning all equipment to the City's network

Interior Wayfinding & Signage Design Services for Parking Garages

Intercom calls

- Transitioned from SP+ RMS to Parker Technology on 2/1/24
 - 100% of calls go to Parker Technology for February and maybe March
 - Intent is for calls during business hours to come to Chester St. office and then to call center during off-hours
- IT
 - City's IT Department is removing SP+ firewalls and transitioning all equipment to the City's network

To the Birmingham City Commission,

We at the Advisory Parking Committee are charged with providing guidance to the City Commission on the management of the City's parking system. Recently, however, a number of important decisions about the parking system have been made with either limited input from the APC, or sometimes without any input whatsoever. The most recent of these was the decision to replace our parking management contractor, SP+, with a large new team of city staff. Setting aside whether this was the right decision for the City, it is most certainly a decision which fundamentally affects the Parking System both operationally and financially. The APC, however, was not even informed that such a change was being considered until after all decisions had been made.

There have been several other cases where neither City staff nor the Commission has sought nor the Commission required input from the APC before making changes to the parking system. A similar situation occurred with the Parking Equipment in the structures. Originally, staff had only brought to the APC their recommended vendor for parking equipment, a company called Flash. We were not shown the equipment in operation and were only given promotional materials for Flash, not for any of the other companies that responded to the RFP. We were essentially asked to rubber-stamp staff's recommendation having never seen or touched the equipment that was going to be installed and having virtually no information about the competing bids. Eventually, after being provided with presentations from both Flash and Tiba, staff's second-pick, we voted to recommend Flash. However, it was determined later that Flash did not properly respond to the RFP, so they were disqualified. Instead of returning to the APC for further input, staff simply presented Tiba to the Commission for approval, and received it.

In another instance, the APC was formerly consulted on the addition of outdoor dining decks which would be built on top of (and therefore remove) street parking spaces. Previously, proposals for these decks were presented to the APC for review and recommendation. However, we recently learned that because the Commission votes were not typically following the APC recommendations, staff simply stopped presenting these proposals to the APC.

At this point we would like to note that the Advisory Parking Committee is just that - advisory. We don't have any formal power and fully accept that. We do not expect the Commission to follow our recommendations all or even most of the time, but we believe that our input can be valuable to the Commission regardless of your final decision. As of late, however, our input has often been sought only in a token way, or sometimes not at all. This is typically done in the name of expediency or efficiency. We have all volunteered our time in hopes that we can do our part to improve this City, and it is painful and frustrating to be treated as an obstacle to be overcome or evaded rather than a valuable source of input.

Having no formal authority ourselves, we are dependent on you, the Commission, for support. The most concrete way you can support us is by simply requiring an APC vote on parking-related issues before the Commission is willing to vote on them. We are not requesting that you vote in accordance with our recommendations - only that we be given an opportunity to weigh in on matters pertinent to the parking system. Another element of support we need is periodic reporting, at least annual, from someone in the City's finance department. Financial management of the parking system is one of our most critical duties, but we are provided with

no regular, comprehensive information about the revenues and expenses of the system, much less projections of capital expenses.

We endeavor to use our different perspectives and expertise to improve this City by helping to manage some of its most valuable assets. We also wish to be a point of contact for the public, who bring their concerns about parking to us for consideration and action. We know that as Commissioners you are motivated by the same desire to be of service to this community. With your support, we know that we can be a resource you can rely on for insight and advice concerning parking in Birmingham. Thank you for your time and consideration.

- The Advisory Parking Committee



MEMORANDUM

Parking

DATE: February 7, 2024

TO: Advisory Parking Committee

FROM: Aaron Ford, Parking Systems Manager

SUBJECT: Interior Wayfinding & Signage Design Services for City Parking Garages

INTRODUCTION:

At the direction of the City Commission, the Ad Hoc Wayfinding and Signage Committee submitted an RFP to replace and upgrade the City of Birmingham's wayfinding signage program. Included in the scope was replacing all the exterior signs on the parking garages, such as the garage count signs and the garage identifier signs located above the entrances of each garage.

Not included in the wayfinding RFP was the replacement of all interior signs in the parking garages. At the direction of City Staff and the City Commission, the Parking Manager proceeded to get three quotes to replace and upgrade all the wayfinding and interior signs in all five city garages.

The City Commission approved Corbin Design's concepts for the City's wayfinding package. The City Commission also directed City Staff to proceed with Corbin Design to proceed with Design Services for the interior signs of the City's five parking garages. Commissioners wanted to ensure there was continuity with the concepts presented for the City's overall wayfinding package.

BACKGROUND:

At the direction of the City Commission, the Ad Hoc Wayfinding and Signage Committee submitted an RFP to replace and upgrade the City of Birmingham's wayfinding signs. Included in the scope was replacing all the exterior signs on the five parking garages, such as the garage count signs and the garage identifier signs located above the entrances of each garage.

Not included in the RFP was the replacement of all interior signs in the parking garages. At the direction of City Staff and the City Commission, the Parking Manager proceeded to get three quotes to replace and upgrade all the wayfinding and interior signs in all five city garages.

During the City Commission on December 18th, 2023, the City Commission approved Corbin Design's concepts for the City's wayfinding package. Following the approval, the City Commission

inquired if the scope included the replacement of all parking garage signs, at which they were informed it did not. The Commission discussed as to why not and that it should have been included.

City Staff informed the Commission that staff had planned and budgeted to replace the interior parking garage signs and had received four (4) bids, the same companies who bid on the wayfinding project. The Commission recommended City Staff proceed with Corbin Design to proceed with design services for the interior signs of the City's five parking garages. Commissioners wanted to ensure there was continuity with the concepts presented for the City's overall wayfinding package with that of the parking garage signs.

LEGAL REVIEW:

The City Attorney reviewed and approved the proposed agreement with Corbin Design, Inc. for Interior Wayfinding & Signage Design Services for Parking Garages

FISCAL IMPACT:

The proposal from Corbin Design to provide design services is \$55,920.00. City Staff budgeted a placeholder of \$500,000 in each garage to upgrade the interior signs in the 2023-2024 budget. Staff is also budgeting another \$100,000 in each garage in the 2024-2025 budget as a placeholder. Corbin's services do not include the fabrication and installation of the signs. The budgeted placeholder is taking these fees into account.

SUSTAINABILITY:

None

PUBLIC COMMUNICATIONS:

None

SUMMARY:

At the recommendation of the City Commission, City Staff is proceeding with an agreement with Corbin Design, Inc. to provide Interior Wayfinding & Signage Designs for all five City parking garages.

ATTACHMENTS:

- A. Corbin Design, Inc. Project Description
- B. Corbin Design, Cost Proposal

SUGGESTED COMMITTEE ACTION:

None

Proposal to Provide Interior Wayfinding and Signage Design Services for Five Downtown Parking Garages

Birmingham, Michigan

Submittal Date: December 4, 2023

Project Description

The City of Birmingham (the City) has asked Corbin Design, Inc. (Corbin Design) to submit a proposal for providing interior wayfinding and signage design services for five parking garages located within Downtown. The garages include Chester Street, Old Woodward, Park Street, Peabody Street, and Pierce Street.

Project Approach

To begin the project, Corbin Design will conduct a virtual kickoff meeting to discuss the parking concerns and uses, budget, schedule, and design direction for the new sign types.

We will then develop two initial design concepts that are based on the newly approved wayfinding system. We will present the concepts via a web-based conference call and revise the selected concept up to two times before asking for approval and developing the full parking sign type array. We will then refine the array up to two times before adding detailed fabrication and installation specifications to each sign type and preparing a preliminary cost estimate.

After the designs are approved, we will prepare sign location plans and message schedules for each parking garage. We will verify this programming documentation onsite and revise it up to two times before updating the cost estimate, developing a phasing plan, and preparing the bid documents.

Once the City is ready to bid this project, we will assist with issuing the bid package, answering questions from the bidders, and analyzing the bids. During the fabrication process, we will review color samples, shop drawings, schedules, and graphic layouts of the sign faces. We will also consult with the selected fabricator and conduct a final inspection of the installed signage

at each parking garage. The final deliverable from the implementation task will be a punch list report that identifies the required modifications the fabricator needs to make.

Schedule

Assuming timely submittals of information and resource materials, as well as timely reviews and actions on your part, we are prepared to work with you to set and meet reasonable deadlines.

Compensation

For the services listed above, we ask to be compensated a total of \$55,920.

A breakdown of this figure is as follows:

Professional Fees:	\$54,420
Travel Expenses:	\$1,500

Note: The design of custom parking icons will be discussed during the design task and will require additional fees if that additional scope of work is accepted.

Terms, Conditions, and Responsibilities

Professional fees and reimbursable expenses are billed monthly and payable within 30 days. No initial payment is required.

General Expenses will be billed at actual cost for expenses we incur on behalf of the project, such as printing, communications, custom fonts, and shipping.

Travel expenses include two, two-person trips to Birmingham, Michigan, and will be billed at actual cost.

This fee proposal shall remain in effect for 90 days. If not acted upon during this period, we reserve the right to re-evaluate our proposal.

Our quotation for professional fees is based on the anticipated project schedule and our experience with similar projects.

These maximum fees and expenses apply as long as the scope of the work remains the same, previously approved materials are not revised, and the work schedule proceeds directly and efficiently without a delay that exceeds six months. If it appears that the maximum fees and expenses could be exceeded for reasons beyond our control, we will notify you and agree either on a new fee and expense limits or a new strategy for completing the remaining work within the existing fees and expenses.

The City, through the suppliers identified by itself and Corbin Design, will be responsible for ordering, purchasing, receiving, and verifying the signage, supervising installation, and authorizing final payment. Corbin Design will not directly purchase or supply for the project any specified items unless it is agreed upon before purchase.

In dealing with contractors and suppliers of the City, Corbin Design will act only as a consultant to the City. The City will be solely responsible for payments to contractors and suppliers who might be involved in the work as a result of our services. Corbin Design will not be held responsible for the failure of contractors or suppliers to fulfill their agreements with the City.

The Sign Location Plans provided to the City by Corbin Design are general in nature and not to scale, and reflect locations deemed desirable for the effectiveness of the overall wayfinding plan only. They do not include exact locations or provide mounting, electrical, or landscaping specifications. The investigation of interior conditions, including ceiling heights, wall widths, and other encumbrances, is the responsibility of the City and the fabricator selected/contracted to install the signs.

Bid Documents prepared by Corbin Design show design intent, not construction or engineering details. The fabricator is responsible for fabrication, installation, and overall product quality. We expect the more detailed development and engineering of the design-

intent drawings and installation detail to be shown in the fabricator's submitted shop drawings. Corbin Design and the City will review all shop drawings submitted by the fabricator. If, at any point during the project, the City requests construction documents with a seal from a licensed architect and/or engineer, Corbin Design will obtain that at an additional cost.

In addition to the terms and conditions listed above, the terms and conditions from the previously signed Agreement between Corbin Design and the City shall apply to this Agreement.

This Agreement may not be assigned, sublet, or transferred without the written consent of both parties. This Agreement may be terminated by either party by giving seven days written notice or at the completion of any of the parts outlined above. In the event of termination, Corbin Design shall be compensated for all work performed to the date of notification, including authorized additional fees and reimbursable expenses.

Conclusion

If the above conditions are acceptable to you, an authorized signature will constitute an agreement. Please return one signed copy for our records. Also, please email a purchase order to accounting@corbindesign.com.

We look forward to continuing our working relationship!

for **Corbin Design, Inc.**

Date

for **the City of Birmingham**

Date

Downtown Birmingham, Michigan Interior Parking Garage Cost Proposal			Professional Fees	Travel Expenses
	RD	MO		
Hourly Rate:	130	125		
Task One: Analysis				
Familiarization with Plans; Set Up Virtual Kickoff; Prepare Agenda; Conduct Kickoff Mtg.	4	6	\$ 1,270	
			\$ 1,270	
Task Two: System Design				
Develop Two Initial Design Concepts	16	2	\$ 2,330	
Present Initial Design Concepts	2	2	\$ 510	
Revise Selected Concept	8	2	\$ 1,290	
Develop Full Sign Type Array	12	2	\$ 1,810	
<i>Present Full Sign Type Array via Zoom</i>	2	2	\$ 510	
Refine Full Sign Type Array	6	2	\$ 1,030	
Develop Budget Estimate	2	2	\$ 510	
Complete Sign Specifications	16	2	\$ 2,330	
Revisions to Final Designs as Required; Submit	2	2	\$ 510	
			\$ 10,830	
Task Three: Documentation				
Prepare Location Plans and Message Schedules	60	60	\$ 15,300	
Verify Locations Onsite	24	24	\$ 6,120	\$ 750
Revise Location Plans and Message Schedules As Required	20	20	\$ 5,100	
Update Statement of Probable Cost & Develop Implementation Plan		4	\$ 500	
			\$ 27,020	
Task Four: Implementation				
Assist with Bid Process; Answer Bidders Questions; Pre-Bid Conf. Call	2	4	\$ 760	
Analyze Bids and Make Recommendations	2	4	\$ 760	
Review Samples, Shop Drawings, Schedules, Keystroke Proofs, Etc.	16	16	\$ 4,080	
Consult During Fabrication and Installation	8	8	\$ 2,040	
<i>Conduct Final Inspection</i>	24	24	\$ 6,120	\$ 750
Prepare Punch List; Submit	8	4	\$ 1,540	
			\$ 15,300	
Total Hours	234	192	\$ 426	
Professional Fees			\$ 54,420	
Travel Expenses			\$ 1,500	
General Expenses				
TOTAL COSTS			\$ 55,920	

SP+ PARKING

Birmingham Parking System Transient & Free Parking Analysis Month of December 2023

November 2023

GARAGE	TOTAL CARS	FREE CARS	CASH REVENUE	% FREE
PEABODY	18051	10776	\$22,680.00	60%
PARK	15571	7919	\$26,332.00	51%
CHESTER	5007	2522	\$9,310.00	50%
WOODWARD	10889	5767	\$19,804.00	53%
PIERCE	18886	8748	\$57,918.10	46%

TOTALS	68,404	35,732	\$ 136,044.10	52%
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PAYING CARS	AV. RATE
7,275	\$ 3.12
7,652	\$ 3.44
2,485	\$ 3.75
5,122	\$ 3.87
10,138	\$ 5.71

32,672	\$ 3.98
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December 2023

GARAGE	TOTAL CARS	FREE CARS	CASH REVENUE	% FREE
PEABODY	23090	13895	\$30,826.00	60%
PARK	20875	10639	\$37,376.00	51%
CHESTER	6760	3907	\$12,232.00	58%
WOODWARD	13897	7751	\$25,956.00	56%
PIERCE	25956	13045	\$71,314.00	50%

TOTALS	90,578	49,237	\$ 177,704.00	54%
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PAYING CARS	AV. RATE
9,195	\$ 3.35
10,236	\$ 3.65
2,853	\$ 4.29
6,146	\$ 4.22
12,911	\$ 5.52

41,341	\$ 4.21
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Month over Month

BREAKDOWN:

TOTAL CARS	32%
FREE CARS	38%
CASH REVENUE	31%

Parking lot: City of Birmingham

Transients/Monthly occupancy by counters

Chester

Date	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24
Mon. 01/01/24	5	5	5	5	5	5	2	3	2	2	4	4	4	4	4	4	4	4	4	4	4	4	4	4
Tue. 01/02/24	3	2	2	2	2	3	2	7	20	40	53	60	49	49	56	48	36	26	18	19	13	8	5	4
Wed. 01/03/24	4	4	4	4	6	6	2	7	30	61	80	76	71	75	68	73	52	35	28	27	24	11	8	7
Thu. 01/04/24	7	7	7	7	7	8	7	9	17	43	66	65	72	81	68	67	59	42	39	34	27	18	13	11
Fri. 01/05/24	11	11	11	11	11	12	11	22	25	39	53	62	58	71	57	46	35	24	23	21	21	16	14	12
Sat. 01/06/24	11	11	11	11	11	13	13	16	17	25	36	38	45	48	57	54	36	34	33	30	28	21	14	15
Sun. 01/07/24	15	13	13	13	13	13	9	9	9	9	9	9	9	9	9	9	9	9	9	9	9	9	9	9
Mon. 01/08/24	9	9	9	9	9	9	6	10	24	45	57	53	57	64	62	59	51	45	35	22	19	15	14	14
Tue. 01/09/24	13	13	13	13	13	13	13	11	33	62	78	67	70	64	50	48	48	35	38	32	25	10	9	9
Wed. 01/10/24	9	9	9	9	9	11	13	11	44	89	115	120	112	117	98	84	60	53	59	54	35	8	8	8
Thu. 01/11/24	8	8	8	8	8	10	5	9	23	49	68	77	80	86	80	74	56	53	53	41	22	13	10	8
Fri. 01/12/24	8	8	8	8	8	9	6	9	16	36	51	52	56	54	48	34	32	27	27	27	27	27	27	27
Sat. 01/13/24	27	27	27	27	27	27	27	27	27	27	27	27	27	27	29	29	31	31	31	31	31	31	31	31
Sun. 01/14/24	31	31	31	31	31	31	23	23	23	23	23	23	23	23	23	23	23	23	23	23	23	23	23	23
Mon. 01/15/24	23	23	23	23	23	23	20	20	20	20	20	20	20	20	20	20	20	20	20	20	20	20	20	20
Tue. 01/16/24	20	20	20	20	20	21	16	19	35	67	84	91	91	98	83	63	60	35	30	27	25	19	16	16
Wed. 01/17/24	16	16	16	16	16	17	13	20	56	85	115	113	120	120	105	87	66	48	36	38	31	13	13	13
Thu. 01/18/24	13	13	13	13	13	14	15	1	21	58	69	69	79	56	48	52	46	32	30	25	9	5	3	3
Fri. 01/19/24	2	2	2	2	2	5		4	13	29	39	42	42	39	34	31	19	16	11	6	8	7	5	4
Sat. 01/20/24	4	4	4	4	4	5	8	13	22	28	36	36	44	47	41	32	20	21	16	15	12	10	6	6
Sun. 01/21/24	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6
Mon. 01/22/24	6	6	6	6	6	6	4	6	16	25	36	48	43	45	43	36	38	35	40	25	17	8	8	8
Tue. 01/23/24	8	8	8	8	8	8	4	6	10	19	34	37	35	38	43	36	34	31	36	28	21	11	11	10
Wed. 01/24/24	10	10	10	10	10	12	6	14	62	112	140	150	142	142	142	134	107	82	70	70	65	55	54	54
Thu. 01/25/24	54	54	54	54	54	56	50	53	83	118	136	154	156	162	149	121	99	74	83	75	63	58	52	51
Fri. 01/26/24	51	51	51	51	51	52	49	50	61	96	113	117	119	158	152	128	87	72	65	57	57	55	50	49
Sat. 01/27/24	49	49	49	49	49	51	51	53	53	53	53	53	53	53	53	53	53	53	53	53	53	53	53	53
Sun. 01/28/24	53	53	53	53	53	53	53	44	44	44	44	44	44	44	44	44	44	44	44	44	44	44	44	44
Mon. 01/29/24	44	44	44	44	44	44	37	40	47	67	81	90	81	88	85	78	74	74	66	56	45	40	40	40
Tue. 01/30/24	40	40	40	40	40	40		8	38	81	96	113	113	114	92	86	58	37	32	22	10	2	2	2
Wed. 01/31/24	2	2	2	2	2	2		8	62	117	153	153	142	153	138	136	104	45	45	31	18	7	4	2
Fri. 12/01/23	112	112	112	112	112	112	116	117	116	119	121	121	121	121	121	121	121	121	121	121	121	121	121	121
Sat. 12/02/23	121	121	121	121	122	125	136	165	255	337	358	362	354	335	316	289	237	166	142	134	133	123	117	116
Sun. 12/03/23	116	115	115	115	116	120	133	163	274	388	422	434	429	416	390	343	278	178	137	122	122	113	108	108
Mon. 12/04/23	109	107	107	107	108	114	123	151	233	344	376	389	381	369	354	325	262	185	146	131	128	118	114	107
Tue. 12/05/23	107	106	106	106	107	111	125	140	198	250	274	282	281	286	272	255	226	169	135	119	115	113	111	104
Wed. 12/06/23	102	101	101	101	101	102	104	107	120	139	145	150	159	154	152	147	143	128	122	117	115	115	114	109
Thu. 12/07/23	102	102	102	102	102	102	102	102	102	102	102	102	102	102	102	102	102	102	102	102	102	102	102	102
Fri. 12/08/23	102	102	102	102	102	104	115	150	222	299	318	327	314	312	299	273	230	157	130	120	110	103	100	95
Sat. 12/09/23	95	95	95	95	96	100	111	150	252	370	419	422	418	421	388	351	282	176	132	123	115	102	96	93
Sun. 12/10/23	93	93	93	93	94	97	113	147	276	428	480	487	494	490	454	396	285	189	141	124	117	103	96	94
Mon. 12/11/23	94	94	94	94	95	98	108	138	236	366	410	418	418	414	384	357	284	190	149	119	117	105	97	91
Tue. 12/12/23	91	91	91	92	92	95	106	134	196	250	271	273	268	264	242	205	159	151	151	151	151	151	151	151
Wed. 12/13/23	151	151	151	151	151	152	153	153	156	164	168	169	171	172	173	174	175	176	176	177	177	177	177	177
Thu. 12/14/23	177	176	176	176	176	176	176	176	176	176	176	176	176	176	176	176	176	176	176	176	176	176	176	176
Fri. 12/15/23	176	176	176	176	176	176	176	176	176	176	176	176	176	176	176	176	176	175	175	175	175	175	175	175
Sat. 12/16/23	174	174	174	174	175	178	188	215	307	428	465	473	467	460	452	413	346	257	205	191	183	174	166	166
Sun. 12/17/23	165	165	165	165	166	168	183	212	321	443	479	498	500	497	480	428	360	259	212	197	189	174	164	163
Mon. 12/18/23	163	163	163	163	164	166	176	194	272	377	416	423	414	414	400	367	319	241	208	193	184	174	165	166
Tue. 12/19/23	162	161	161	161	162	163	175	200	261	313	326	333	333	329	314	293	268	212	192	180	174	169	169	162
Wed. 12/20/23	158	158	158	158	158	158	159	165	179	196	212	218	217	224	218	207	191	177	173	168	167	163	162	162
Thu. 12/21/23	157	156	156	156	156	156	156	156	156	156	156	156	156	156	156	156	156	156	156	156	156	156	156	156
Fri. 12/22/23	156	156	156	156	156	162	169	197	278	352	381	383	385	387	370	332	291	227	198	184	176	166	159	158
Sat. 12/23/23	158	158	158	158	159	159	170	191	221	276	315	319	316	312	311	296	276	221	200	186	181	168	162	158
Sun. 12/24/23	158	157	157	157	159	163	177	202	352	511	553	567	563	563	513	421	290	237	229	221	205	202	202	200
Mon. 12/25/23	200	200	199	199	200	201	213	237	359	489	537	549	541	530	489	457	388	283	246	230	220	209	199	197
Tue. 12/26/23	197	196	196	196	197	199	212	243	310	368	387	389	385	385	369	350	305	246	222	212	204	203	200	196
Wed. 12/27/23	194	194	194	194	194	196	199	204	204	204	204	204	204	204	204	204	204	204	204	204	204	204	204	204
Thu. 12/28/23	204	204	204	204	204	204	204	204	204	204	204	204	204	204	204	204	204	204	204	204	204	204	204	204
Fri. 12/29/23	204	204	204	204	204	206	216	249	334	409	428	444	446	439	421	395	348	277	236	224	219	209	204	200
Sat. 12/30/23	200	200	200	200	201	205	217	254	337	466	501	502	498	488	466	434	381	299	258	235	226	210	208	204
Sun. 12/31/23	203	203	203	203	204	208	222																	

Fri.	12/28/23	49	49	49	49	49	49	49	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	
Sat.	12/29/23	22	22	22	22	22	22	22	6	77	139	149	152	156	157	163	139	127	58	54	51	39	23	22	18	
Sun.	12/30/23	19	18	16	16	16	16		11	40	86	94	89	89	84	81	68	70	76	64	60	42	32	28	24	
Mon.	12/31/23	25	24	22	22	22	22	21	10	86	168	181	182	171	167	164	154	140	104	97	84	52	38	25	25	
Fri.	12/01/23								1	2	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	
Sat.	12/02/23	2						1	7	52	150	215	229	227	224	219	216	196	139	49	15	15	10	7	2	1
Sun.	12/03/23								10	91	217	301	319	318	318	323	327	291	204	74	31	23	15	4	1	
Mon.	12/04/23			1	1	1	1	1	12	85	221	320	334	338	339	353	342	311	227	79	34	28	18	9	1	
Tue.	12/05/23								17	88	207	271	294	292	281	283	276	245	168	72	27	17	10	4		
Wed.	12/06/23								2	12	29	45	47	51	54	57	58	41	25	9	1					
Thu.	12/07/23																									
Fri.	12/08/23						7	91	233	309	322	315	318	320	314	281	180	51	6	6						
Sat.	12/09/23						12	97	242	337	368	366	365	366	353	315	227	84	31	20						
Sun.	12/10/23					1	7	94	239	356	380	385	376	373	358	325	221	90	33	28		15	7	2	1	
Mon.	12/11/23						8	87	230	324	345	343	338	337	335	308	206	71	23	13						
Tue.	12/12/23						7	90	207	264	280	269	268	262	247	174	63	42	14	8	4	2				
Wed.	12/13/23				1	1	6	18	36	46	48	48	50	51	51	53	44	35	20	15	6	1				
Thu.	12/14/23																									
Fri.	12/15/23																									
Sat.	12/16/23					1	9	71	190	290	310	312	305	313	297	273	190	65	21	12						
Sun.	12/17/23						10	81	209	302	333	328	321	320	323	302	212	96	58	42	35	20	15	14		
Mon.	12/18/23	11	10	10	10	10	10	15	77	212	324	356	361	366	362	341	305	228	95	53	41	34	23	17	12	
Tue.	12/19/23	12	8	7	7	7	7	8	17	71	185	259	279	274	274	272	267	240	162	72	35	30	26	14	8	6
Wed.	12/20/23	4	3	1	1				4	19	35	49	50	52	53	55	52	44	35	12	8					
Thu.	12/21/23																									
Fri.	12/22/23						8	75	211	304	314	307	303	300	287	255	168	45	22	19	14	11	9	6		
Sat.	12/23/23	3	1			2	6	60	163	227	252	246	238	247	240	227	169	64	31	21	12	8	4	2		
Sun.	12/24/23						1	7	84	245	347	367	363	359	358	355	317	215	87	36	29	18	9	3	2	
Mon.	12/25/23						1	7	84	243	339	354	356	357	361	346	307	226	89	41	32	25	12	5	3	
Tue.	12/26/23						1	9	87	202	274	300	300	289	283	277	236	160	62	39	22	11	3			
Wed.	12/27/23		1	1	1	1	1	2	7	7	7	7	7	7	7	7	7	7	7	7	7	7	7	7	7	
Thu.	12/28/23	7	7	7	7	7	7	7	7	7	7	7	7	7	7	7	7	7	7	7	7	7	7	7	7	
Fri.	12/29/23	7	7	7	7	7	7	9	17	98	225	305	323	322	319	318	306	269	185	65	27	21	17	13	9	8
Sat.	12/30/23	7	7	6	4	5	7	21	103	218	316	342	339	343	344	313	282	191	75	30	18	16	9	4	4	
Sun.	12/31/23	3	2	1	1	1	2	13	97	254	352	386	378	368	374	359	318	221	85	44	32	28	19	9	7	
Pct Total Occupancy		9.21%	8.52%	8.10%	8.04%	8.03%	8.13%	6.71%	13.57%	30.76%	43.54%	46.07%	46.45%	46.48%	46.67%	45.98%	41.79%	33.18%	21.45%	18.34%	16.46%	14.64%	12.37%	10.51%	9.63%	
Avg Transient Occupancy		67	62	59	59	59	59	42	43	82	116	119	123	126	126	128	119	115	107	114	106	98	86	75	69	
Avg. Monthly Occupancy		2	1	1	1	1	2	8	58	147	208	224	223	221	221	215	192	133	52	23	17	11	6	3	3	
23.11%																										

Date	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24
Fri. 12/01/23	12	12	12	12	12	12	14	2	9	19	19	19	19	19	19	19	19	19	19	19	19	19	19	19
Sat. 12/02/23	14	13	13	14	14	15	18	25	102	144	178	206	244	240	203	165	137	107	101	93	66	44	25	7
Sun. 12/03/23	6	5	5	5	5	6	9	31	112	185	207	225	243	227	200	159	120	100	98	80	45	26	10	3
Mon. 12/04/23	3	3	3	1	1	1	3	12	88	162	197	240	265	231	183	162	124	98	116	106	64	53	36	8
Tue. 12/05/23	4	4	4	5	4	4	7	13	71	128	169	213	231	206	168	114	108	102	152	147	89	60	61	22
Wed. 12/06/23	9	6	6	6	5	4	7	11	41	76	134	179	213	220	167	159	134	128	165	162	107	90	85	35
Thu. 12/07/23	19	14	14	14	14	14																		
Fri. 12/08/23							20	162	267	284	292	284	266	207	163	93	57	54	68	56	51	41	3	
Sat. 12/09/23	1	1	1	1	1	3	5	30	108	180	196	204	205	191	165	148	105	58	60	52	39	18	5	5
Sun. 12/10/23	5	5	4	4	4	5	9	47	174	266	300	328	345	298	268	238	162	83	90	58	30	12	8	6
Mon. 12/11/23	5	5	5	5	5	5	26	121	222	265	283	304	282	240	188	125	103	109	84	45	28	13	7	
Tue. 12/12/23	7	6	6	6	6	6	8	19	96	140	165	202	230	181	120	101	84	72	59	51	28	19	10	8
Wed. 12/13/23	9	8	8	8	8	8	13	16	39	54	86	90	117	135	135	117	96	105	115	125	106	72	48	27
Thu. 12/14/23	15	16	13	13	13	13	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4
Fri. 12/15/23	4	4	4	4	4	4																		
Sat. 12/16/23						1	26	100	165	189	208	231	237	208	157	126	88	96	102	82	38	8	4	
Sun. 12/17/23	2	2	2	2	2	2	8	38	123	197	218	266	295	257	205	175	121	74	65	55	46	24	7	1
Mon. 12/18/23						1	6	10	61	147	194	219	223	219	183	154	130	82	73	57	36	25	13	6
Tue. 12/19/23	5	5	1	1	1	1	6	17	83	144	165	170	191	175	127	96	79	71	106	109	63	49	35	8
Wed. 12/20/23	4	2	3	3	3	3	6	14	48	90	144	158	230	226	159	107	94	98	99	112	95	50	29	18
Thu. 12/21/23	10	9	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10
Fri. 12/22/23	10	10	10	10	10	11	5	31	163	281	306	315	312	298	257	205	123	85	64	46	35	29	25	19
Sat. 12/23/23	19	19	19	19	19	19	22	29	82	126	157	168	177	162	146	130	108	88	71	58	46	35	19	14
Sun. 12/24/23	14	14	14	14	14	15	20	52	184	284	311	338	367	339	301	273	204	152	145	110	58	39	35	32
Mon. 12/25/23	32	32	32	32	32	33	25	57	181	269	317	350	334	299	250	216	158	127	105	74	52	37	26	25
Tue. 12/26/23	24	24	24	24	24	24	30	47	113	180	193	219	240	219	178	151	127	98	116	119	102	76	53	33
Wed. 12/27/23	25	22	23	23	23	24	27	48	48	48	48	48	48	48	48	48	48	48	48	48	48	48	48	48
Thu. 12/28/23	48	48	48	48	48	48	48	23	23	23	23	23	23	23	23	23	23	23	23	23	23	23	23	23
Fri. 12/29/23	23	23	23	23	23	24	22	54	162	278	262	296	295	262	222	178	127	66	56	49	43	30	27	24
Sat. 12/30/23	24	24	24	24	24	25	28	39	114	182	202	201	200	178	154	112	88	69	67	50	31	21	13	7
Sun. 12/31/23	7	7	7	7	7	9	14	52	154	280	305	332	335	301	267	220	144	101	77	56	24	12	8	5
Fri. 12/01/23	55	55	55	55	55	56	56	57	59	61	61	61	61	61	61	61	61	61	61	61	61	61	61	61
Sat. 12/02/23	61	61	61	62	63	63	67	110	218	265	285	285	285	275	268	244	189	105	80	70	66	57	55	55
Sun. 12/03/23	55	55	55	57	57	60	71	140	253	318	337	347	347	347	340	314	241	120	83	72	63	55	52	51
Mon. 12/04/23	51	51	51	54	54	55	64	128	240	315	337	349	341	333	333	316	239	110	76	68	62	53	49	48
Tue. 12/05/23	48	48	48	50	51	53	63	129	237	293	317	320	312	318	307	276	204	101	75	68	64	54	48	47
Wed. 12/06/23	47	47	47	48	50	52	55	75	98	103	101	103	102	96	80	64	62	58	60	59	49	46	45	
Thu. 12/07/23	45	43	43	43	43	43	43	43	43	43	43	43	43	43	43	43	43	43	43	43	43	43	43	43
Fri. 12/08/23	43	43	43	43	43	45	58	130	256	316	335	332	337	333	325	291	220	84	53	44	38	32	29	29
Sat. 12/09/23	29	29	29	31	31	32	39	105	241	313	337	351	343	346	330	296	218	97	57	44	37	28	24	24
Sun. 12/10/23	24	24	24	25	26	28	40	104	238	325	346	355	358	353	343	317	239	102	60	45	38	26	21	21
Mon. 12/11/23	21	21	21	23	25	25	30	75	214	303	325	340	339	336	329	310	229	101	60	41	32	20	17	16
Tue. 12/12/23	16	16	16	17	19	20	26	83	208	273	297	302	299	285	261	175	74	51	40	33	26	20	17	16
Wed. 12/13/23	16	16	16	17	19	22	24	26	38	48	54	56	59	59	59	50	32	29	27	24	20	13	11	10
Thu. 12/14/23	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10
Fri. 12/15/23	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	9	9	9	9	9	9	9
Sat. 12/16/23	9	9	9	11	11	12	22	72	201	297	327	324	328	322	316	285	213	86	42	22	16	2	1	1
Sun. 12/17/23	1	1	1	2	3	3	8	76	192	269	288	300	305	306	289	262	208	71	31	15	8	1		
Mon. 12/18/23				2	3	4	10	45	160	261	283	293	292	296	289	266	195	68	38	21	9	1		
Tue. 12/19/23				1	4	6	16	58	180	242	269	275	270	271	248	223	154	52	26	21	15	5		
Wed. 12/20/23				1	4	5	6	10	26	42	52	53	56	54	50	41	28	19	20	20	13	6		
Thu. 12/21/23																								
Fri. 12/22/23						2	9	68	200	265	284	292	292	290	287	263	191	62	34	23	15	7	6	5
Sat. 12/23/23	5	5	5	7	8	9	15	69	169	231	252	260	268	260	245	216	158	55	32	18	11	4	3	3
Sun. 12/24/23	3	3	3	5	6	6	17	75	210	291	313	319	315	321	308	278	204	71	43	24	11	3		
Mon. 12/25/23				2	3	3	10	70	218	290	321	327	320	324	308	287	210	85	34	18				
Tue. 12/26/23				2	3	4	11	71	188	254	277	281	275	268	261	234	166	49	23	17	13	3		
Wed. 12/27/23				2	3	4	5	7	7	7	7	7	7	7	7	7	7	7	7	7	7	7	7	7
Thu. 12/28/23	7	7	7	7	7	7	7	7	7	7	7	7	7	7	7	7	7	7	7	7	7	7	7	7

Fri. 12/29/23	7	7	7	7	7	8	19	82	213	266	292	288	282	286	278	245	178	52	25	17	14	5	2	2
Sat. 12/30/23	2	2	2	4	5	6	15	74	180	273	309	321	320	316	301	271	190	65	29	18	5	2		
Sun. 12/31/23				2	4	6	15	86	215	287	317	326	327	322	308	282	210	73	34	21				
Pct Total Occupancy	3.68%	3.61%	3.59%	3.73%	3.84%	4.02%	4.83%	11.46%	29.80%	43.11%	48.04%	50.74%	52.27%	50.23%	45.54%	39.63%	29.52%	16.82%	14.26%	12.30%	9.02%	6.47%	5.03%	3.75%
Avg Transient Occupancy	12	11	11	11	11	11	12	26	90	147	170	187	200	186	155	129	97	75	76	69	48	34	24	14
Avg. Monthly Occupancy	18	18	18	19	20	21	27	67	152	202	219	224	223	221	213	192	142	62	39	31	25	19	17	16
	20.64%																							

Peabody

Date	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24
Fri. 12/01/23	29	29	29	29	29	29	29	25	5	13	18	24	24	24	24	24	24	24	24	24	24	24	24	24
Sat. 12/02/23	24	25	24	24	28	36	48	49	72	102	129	140	143	151	148	146	118	100	105	78	51	28	12	4
Sun. 12/03/23	2	2	2	2	3	14	24	38	62	94	87	108	127	137	126	130	142	153	124	89	50	18		
Mon. 12/04/23	3				4	18	35	35	65	106	135	150	141	125	135	137	120	120	102	71	51	30		
Tue. 12/05/23				1	4	16	23	41	78	118	116	146	155	164	135	134	130	156	167	179	135	92	55	36
Wed. 12/06/23	22	17	16	14	13	16	20	30	48	78	122	152	167	170	169	154	144	198	241	225	189	149	121	101
Thu. 12/07/23	72	62	60	60	60	60	31	31	31	31	31	31	31	31	31	31	31	31	31	31	31	31	31	31
Fri. 12/08/23	31	31	31	31	31	47	69	108	136	183	207	223	228	216	213	213	210	195	132	102	91	75	66	61
Sat. 12/09/23	63	62	60	59	62	72	83	104	168	193	216	228	238	232	215	211	206	191	180	149	121	87	66	62
Sun. 12/10/23	58	57	57	58	61	69	93	109	200	243	224	219	220	215	220	231	222	225	200	156	131	81	64	61
Mon. 12/11/23	52	52	51	52	54	75	44	79	147	188	213	203	215	222	215	216	198	191	186	149	108	64	42	37
Tue. 12/12/23	32	30	30	31	32	41	60	33	61	95	111	132	165	163	114	119	118	81	82	72	37	4		
Wed. 12/13/23	1	1				1	1	6	24	65	97	94	97	101	106	117	139	144	182	191	168	111	104	69
Thu. 12/14/23	48	39	34	33	33	33																		
Fri. 12/15/23																								
Sat. 12/16/23					2	11	14	48	65	105	128	156	146	145	138	147	155	140	126	121	57	29	2	
Sun. 12/17/23					1	17	35	52	109	150	154	170	166	169	158	184	186	175	152	114	73	35	4	5
Mon. 12/18/23					4	19	15	33	98	156	181	198	188	187	178	179	168	147	131	85	57	21	9	
Tue. 12/19/23					2	14	32	26	58	96	117	153	178	150	138	127	146	129	134	153	128	83	55	23
Wed. 12/20/23	10	6	2	2	2	4	8	19	37	79	151	193	179	186	176	140	148	148	160	198	185	145	115	64
Thu. 12/21/23	39	33	31	31	31	31	29	29	29	29	29	29	29	29	29	29	29	29	29	29	29	29	29	29
Fri. 12/22/23	29	29	29	29	29	43	48	97	174	207	221	233	242	223	208	211	179	157	145	107	79	67	56	53
Sat. 12/23/23	50	50	49	49	54	65	62	96	104	115	128	151	160	171	173	192	198	168	168	141	109	68	40	40
Sun. 12/24/23	37	36	35	35	38	52	76	100	179	215	230	217	222	217	208	223	236	242	208	166	127	80	50	44
Mon. 12/25/23	43	43	43	43	43	62	36	69	145	202	213	200	199	195	188	186	187	166	141	126	93	58	32	16
Tue. 12/26/23	16	15	15	16	18	35	53	43	74	98	121	137	143	150	124	120	133	135	155	161	160	92	54	17
Wed. 12/27/23	4	1				1	3	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16
Thu. 12/28/23	16	16	16	16	16	16	16																	
Fri. 12/29/23					17	16	61	110	162	157	150	177	176	161	160	135	103	70	50	30	11			
Sat. 12/30/23					4	16	24	63	94	123	143	152	150	124	118	126	131	119	129	101	51	13		
Sun. 12/31/23					4	24	38	78	146	198	204	211	208	203	199	190	169	143	154	127	95	33	3	
Fri. 12/01/23						1	1	2	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4
Sat. 12/02/23	4	4	4	4	4	5	10	71	138	188	201	207	202	209	206	197	148	72	31	20	15	8	5	3
Sun. 12/03/23	3	3	2	2	2	6	10	63	144	195	216	225	220	219	221	218	169	90	41	20	10	6		
Mon. 12/04/23						3	7	69	129	182	208	214	213	207	208	204	149	78	40	27	16	4		
Tue. 12/05/23						3	5	55	119	172	186	200	203	199	180	140	66	28	15					
Wed. 12/06/23								7	18	38	50	51	53	53	49	39	29	23	19	17	6	1		
Thu. 12/07/23																								
Fri. 12/08/23					2	7	71	160	214	234	242	240	245	245	234	169	65	25	11					
Sat. 12/09/23					1	5	65	147	196	215	224	220	224	224	211	166	72	38	23					
Sun. 12/10/23					3	8	62	173	237	251	262	258	261	254	245	191	96	50	32	26	6	4		
Mon. 12/11/23					1	5	44	151	209	233	243	245	240	240	223	173	84	48	36	28	18	13	4	
Tue. 12/12/23					1	4	59	119	165	181	186	191	184	173	141	90	52	33	24	16	12	5	1	
Wed. 12/13/23					1	2	1	5	13	21	28	30	29	30	31	28	26	24	16	16	4			
Thu. 12/14/23																								
Fri. 12/15/23																								
Sat. 12/16/23						4	46	136	207	226	235	230	227	225	216	161	84	34	16					
Sun. 12/17/23					2	8	67	145	198	216	222	222	222	231	228	223	181	93	43	25	11	2		
Mon. 12/18/23					1	5	37	122	185	211	216	216	227	224	206	156	80	41	24	15	11	7		
Tue. 12/19/23					3	6	51	125	173	191	196	192	197	186	175	126	61	29	21	11	2			
Wed. 12/20/23					1	1	3	16	29	43	52	53	49	46	41	38	32	24	26	24	16	10		
Thu. 12/21/23																								
Fri. 12/22/23					4	8	68	152	204	214	216	222	226	223	205	153	58	24	12	3	2	2	2	
Sat. 12/23/23					1	4	63	111	154	169	178	183	182	181	178	131	65	34	18	7	2			
Sun. 12/24/23					3	7	63	150	203	223	235	232	237	231	226	170	94	53	28	13	11	2		
Mon. 12/25/23					1	3	5	63	152	205	227	233	238	243	241	230	169	86	42	25	14	12	7	4
Tue. 12/26/23					1	2	3	59	119	168	185	191	188	179	168	117	62	38	29	19	9	4		
Wed. 12/27/23						1	2	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
Thu. 12/28/23						1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
Fri. 12/29/23						1	6	66	157	222	236	245	245	243	245	226	176	81	34	18	10	8		
Sat. 12/30/23						1	4	61	132	199	217	214	214	218	217	199	164	76	39	20	14	8		
Sun. 12/31/23						3	6	67	142	210	228	228	233	238	235	229	183	94	51	32	22	15	9	1
Pct Total Occupancy	5.09%	4.76%	4.59%	4.60%	4.96%	7.43%	8.82%	20.48%	40.58%	56.23%	62.60%	64.53%	67.18%	67.01%	64.83%	63.14%	54.71%	40.81%	33.56%	27.71%	20.59%	12.86%	8.30%	5.99%
Avg Transient Occupancy	22	21	20	20	21	31	34	48	82	112	126	136	140	138	131	132	130	123	119	104	80	51	34	26
Avg. Monthly Occupancy	0	0	0	0	0	2	4	41	95	134	148	146	153	154	152	144	109	55	28	18	10	5	2	1
	31.31%																							

Sat. 12/23/23	139	139	139	139	139	139	117	136	177	202	222	243	250	245	241	251	246	253	242	211	189	171	149	135
Sun. 12/24/23	135	134	134	134	135	137	108	115	158	228	257	288	291	295	293	311	300	328	339	309	244	192	160	141
Mon. 12/25/23	141	141	139	139	139	139	81	102	142	218	273	336	347	339	305	269	272	281	274	258	208	152	115	98
Tue. 12/26/23	93	93	93	93	94	95	99	32	88	157	177	215	253	261	224	209	202	207	213	218	186	146	113	73
Wed. 12/27/23	57	53	54	54	54	55	55	79	79	79	79	79	79	79	79	79	79	79	79	79	79	79	79	79
Thu. 12/28/23	79	79	79	79	79	79	79	33	33	33	33	33	33	33	33	33	33	33	33	33	33	33	33	33
Fri. 12/29/23	33	33	33	33	33	33	29	47	85	133	152	156	159	152	143	137	116	116	111	96	74	62	42	38
Sat. 12/30/23	38	38	38	38	38	38	7	24	55	114	152	177	171	167	155	150	134	134	128	112	84	64	36	23
Sun. 12/31/23	23	22	22	22	22	23		11	66	124	140	174	207	189	190	174	162	155	172	150	105	59	49	40
Fri. 12/01/23						7	18	25	28	30	28	28	28	28	28	28	28	28	28	28	28	28	28	28
Sat. 12/02/23	28	28	28	27	28	35	51	102	223	272	301	300	298	301	296	266	208	106	68	55	48	43	36	22
Sun. 12/03/23	19	19	19	19	20	27	42	93	218	282	315	330	331	334	333	316	241	123	82	63	46	40	30	16
Mon. 12/04/23	15	15	15	15	21	29	40	90	216	296	324	341	351	351	341	316	244	128	86	63	38	28	18	
Tue. 12/05/23					4	13	29	80	172	241	272	289	294	289	284	265	196	112	67	51	41	28	21	
Wed. 12/06/23					2	13	22	43	74	93	111	122	126	124	122	116	85	61	47	55	52	59	45	29
Thu. 12/07/23																								
Fri. 12/08/23						11	24	73	190	259	285	293	287	285	280	251	178	69	30	17	15	2	1	
Sat. 12/09/23					10	22	83	199	267	301	305	305	306	303	303	279	214	117	56	31	24	17	7	
Sun. 12/10/23					1	13	29	75	193	282	318	329	332	341	344	319	242	131	84	51	37	29	12	
Mon. 12/11/23					1	8	28	63	198	272	306	325	324	329	307	289	230	123	75	53	35	24	9	
Tue. 12/12/23					1	9	29	72	177	226	255	258	263	271	245	187	107	55	35	23	20	15	5	
Wed. 12/13/23					1	11	20	33	56	75	88	92	95	98	95	102	90	64	64	77	79	71	62	39
Thu. 12/14/23	7																							
Fri. 12/15/23																								
Sat. 12/16/23					1	9	28	75	196	261	296	302	305	306	313	296	231	128	73	52	41	34	27	12
Sun. 12/17/23	7	7	7	7	9	16	28	88	207	273	309	326	331	340	339	327	251	133	84	68	45	29	19	6
Mon. 12/18/23	4	3	4	4	5	16	36	65	173	247	282	299	308	303	295	273	227	131	88	57	32	22	15	
Tue. 12/19/23					2	10	26	60	163	230	261	263	264	269	265	253	198	100	67	52	42	31	23	
Wed. 12/20/23					1	14	25	39	78	99	115	119	122	127	123	120	97	69	65	62	60	63	56	39
Thu. 12/21/23	8																							
Fri. 12/22/23					10	28	69	193	252	266	273	273	271	262	240	179	84	50	35	28	21	10		
Sat. 12/23/23					2	12	25	66	162	208	238	248	256	255	259	246	194	101	63	43	32	20	10	
Sun. 12/24/23					1	13	23	69	199	267	300	311	321	331	326	318	246	155	113	90	69	52	21	
Mon. 12/25/23					1	14	28	68	214	272	315	329	332	340	340	315	246	129	88	64	51	35	16	
Tue. 12/26/23					1	8	23	59	173	233	253	263	263	262	250	239	180	92	59	53	37	36	29	4
Wed. 12/27/23					1	13	20	36	36	36	36	36	36	36	36	36	36	36	36	36	36	36	36	36
Thu. 12/28/23	36	36	36	36	36	36	36	36	36	36	36	36	36	36	36	36	36	36	36	36	36	36	36	36
Fri. 12/29/23	36	36	36	36	36	48	63	101	219	292	315	317	311	315	316	293	221	116	77	59	52	42	38	27
Sat. 12/30/23	25	25	24	24	25	36	52	90	196	281	315	323	327	325	318	305	222	128	86	53	43	36	28	17
Sun. 12/31/23	16	14	14	14	15	22	39	92	216	287	322	336	338	342	337	319	239	128	78	55	39	27	18	11
Pct Total Occupancy	12.95%	12.36%	12.04%	11.99%	12.17%	13.38%	12.35%	18.15%	34.57%	47.20%	53.45%	57.93%	59.75%	59.55%	58.16%	55.37%	47.12%	37.34%	33.23%	29.69%	25.12%	21.26%	17.68%	13.98%
Avg Transient Occupancy	85	81	79	79	79	80	60	69	102	144	166	190	201	197	191	186	176	177	177	165	142	121	104	88
Avg. Monthly Occupancy	6	6	6	6	7	15	27	60	142	189	212	219	221	223	219	205	157	87	58	45	36	29	21	10

31.53%

Transient	
Monthly	

Pct Total Occupancy = ((sum of transient + sum of monthly)/number of spaces in the garage)/Number of Days

Avg Transient Occupancy = sum of transient/number of days

Avg Monthly Occupancy = sum of monthly/number of days

Sundays are excluded because parking is free on Sunday's

Monday, May 29th was Memorial Day and free parking is offered on holidays

Note: Make sure all cells for Pct Total Occupancy are set to Percentage with 2 decimal places. And for Avg Monthly/Transient Occupancy all cells are set to number with 0 decimal places.

Number of Space Table	
Chester	880
Old Woodward	745
Park	810
Peabody	437
Pierce	706

Transients/Monthly occupancy by counters

Chester

Date	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24
Tue. 01/02/24	13	12	12	12	12	3	2	7	20	40	53	60	49	49	56	48	36	26	18	19	13	8	5	4
Wed. 01/03/24	4	4	4	4	6	6	2	7	30	61	80	76	71	75	68	73	52	35	28	27	24	11	8	7
Thu. 01/04/24	7	7	7	7	7	8	7	9	17	43	66	65	72	81	68	67	59	42	39	34	27	18	13	11
Fri. 01/05/24	11	11	11	11	11	12	11	22	25	39	53	62	58	71	57	46	35	24	23	21	21	16	14	12
Sat. 01/06/24	11	11	11	11	11	13	13	16	17	25	36	38	45	48	57	54	38	24	23	26	21	14	15	15
Tue. 01/02/24	116	116	116	116	116	125	136	165	265	337	368	362	364	335	316	289	237	166	142	134	133	133	117	116
Wed. 01/03/24	116	115	115	115	116	120	133	163	274	388	422	434	429	416	390	343	278	178	137	122	122	113	108	108
Thu. 01/04/24	109	107	107	107	108	114	123	151	233	344	376	389	381	369	354	325	262	185	146	131	128	118	114	107
Fri. 01/05/24	107	106	106	106	107	111	125	140	198	250	274	282	281	286	272	255	226	169	135	119	115	113	111	104
Sat. 01/06/24	102	101	101	101	101	102	104	107	120	139	145	150	159	154	152	147	143	128	122	117	115	115	114	109
Pct Total Occupancy	13.4%	13.3%	13.3%	13.3%	13.4%	13.9%	14.9%	17.8%	27.0%	37.8%	42.3%	43.5%	42.8%	40.8%	37.4%	31.0%	22.4%	18.7%	17.1%	16.5%	14.9%	14.0%	13.4%	13.4%
Avg Transient Occupancy	7	7	7	7	7	8	7	12	22	42	58	65	61	58	44	32	26	23	26	23	15	11	10	10
Avg. Monthly Occupancy	111	110	110	110	111	114	124	145	216	282	315	323	321	312	287	272	229	165	136	125	123	116	113	109

Old Woodward

Date	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24
Tue. 01/02/24	38	38	38	38	38	55	24	36	77	109	116	128	127	122	120	103	93	75	74	68	60	51	41	41
Wed. 01/03/24	38	35	35	35	35	38	9	22	72	115	125	133	144	144	159	131	108	81	70	68	50	30	30	25
Thu. 01/04/24	24	23	20	20	20	20	21	14	73	130	135	137	141	142	134	118	112	82	93	71	48	50	42	25
Fri. 01/05/24	26	22	18	18	18	19	12	43	69	79	82	85	85	92	74	92	106	101	89	89	81	74	74	74
Sat. 01/06/24	63	38	28	25	23	23	23	27	88	121	60	69	79	82	87	95	94	139	155	150	139	126	119	108
Tue. 01/02/24	2					1	7	52	100	215	229	227	224	219	216	196	139	49	15	15	10	7	2	1
Wed. 01/03/24						10	91	217	301	319	318	318	323	327	291	204	74	31	23	15	4	1		
Thu. 01/04/24				1	1	1	12	85	221	320	334	338	359	353	342	311	227	79	34	26	18	9	1	
Fri. 01/05/24						17	88	207	271	294	292	281	283	276	245	168	72	27	17	10	4			
Sat. 01/06/24						2	12	29	45	47	51	54	57	57	58	41	25	9	1					
Pct Total Occupancy	5.8%	4.6%	4.1%	4.0%	4.0%	4.1%	3.3%	11.5%	31.1%	45.1%	46.0%	47.5%	48.0%	48.5%	43.5%	34.3%	20.9%	16.3%	14.2%	11.7%	9.2%	8.3%	7.3%	7.3%
Avg Transient Occupancy	41	34	31	30	30	31	15	22	71	109	103	110	115	115	118	104	100	97	99	89	77	68	61	55
Avg. Monthly Occupancy	0	0	0	0	0	0	9	64	161	227	244	244	243	246	244	220	156	60	23	17	11	5	1	0

Park

Date	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24
Tue. 01/02/24	14	13	13	14	14	15	18	25	102	144	178	206	244	240	203	165	137	107	101	93	66	44	25	7
Wed. 01/03/24	6	5	5	5	5	6	5	9	31	112	185	207	225	243	227	200	159	120	100	98	80	45	26	10
Thu. 01/04/24	3	3	3	1	1	1	3	12	88	162	197	240	265	221	183	162	124	98	116	106	64	53	36	8
Fri. 01/05/24	4	4	4	5	4	4	7	13	71	128	169	213	231	206	168	114	108	102	152	147	89	60	61	22
Sat. 01/06/24	8	6	6	6	5	4	7	11	41	76	134	179	213	220	187	159	134	128	155	162	107	90	85	35
Tue. 01/02/24	15	15	15	15	15	63	67	110	218	265	265	265	265	275	268	244	189	105	80	70	66	57	55	55
Wed. 01/03/24	55	55	55	57	57	60	71	140	263	318	337	347	347	347	340	314	241	130	83	72	63	55	52	51
Thu. 01/04/24	51	51	51	54	54	55	64	129	240	315	337	349	341	333	333	316	239	110	76	68	62	53	49	48
Fri. 01/05/24	48	48	48	50	51	53	63	128	237	293	317	320	312	318	307	276	204	101	75	68	64	54	48	47
Sat. 01/06/24	47	47	47	48	50	52	52	55	75	98	103	101	103	102	96	80	64	62	58	60	59	49	46	45
Pct Total Occupancy	7.3%	7.2%	7.2%	7.4%	7.5%	7.7%	8.9%	16.1%	35.4%	48.9%	50.9%	50.9%	51.3%	51.7%	50.5%	48.1%	38.5%	25.5%	24.7%	22.8%	16.9%	13.3%	11.5%	10.9%
Avg Transient Occupancy	7	6	6	6	6	6	9	18	83	139	177	213	239	225	184	152	105	127	126	118	74	55	43	15
Avg. Monthly Occupancy	52	52	52	54	55	57	63	112	205	258	276	280	278	275	269	246	197	100	74	68	63	54	50	49

Peabody

Date	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24
Tue. 01/02/24	2	2	2	2	2	3	36	48	72	102	129	140	143	151	148	146	118	100	105	78	51	28	12	4
Wed. 01/03/24	2	2	2	2	2	3	24	38	62	94	87	108	127	137	126	130	142	153	124	89	50	18	12	4
Thu. 01/04/24	3	3	3	3	3	4	18	35	35	65	106	135	150	141	125	135	137	120	120	102	71	51	30	10
Fri. 01/05/24	4	4	4	4	4	5	16	23	41	78	116	146	155	164	135	134	130	156	167	179	135	92	55	36
Sat. 01/06/24	22	17	16	14	13	16	20	30	48	78	122	152	167	170	169	154	144	198	241	225	189	149	121	101
Tue. 01/02/24	4	4	4	4	4	5	10	71	138	188	201	207	202	209	206	197	148	72	31	20	15	8	5	3
Wed. 01/03/24	3	3	2	2	2	6	10	63	144	195	216	225	220	219	221	218	169	90	41	20	10	6	4	4
Thu. 01/04/24	162	162	162	162	162	3	7	69	129	162	208	214	213	207	208	204	149	78	40	27	16	4		
Fri. 01/05/24	46	37	27	26	26	29	33	48	96	140	175	213	239	243	245	249	205	182	211	225	223	219	208	170
Sat. 01/06/24	15	15	15	15	15	35	51	102	223	272	301	300	298	301	296	266	208	106	68	55	48	43	36	22
Pct Total Occupancy	2.65%	2.33%	2.20%	2.15%	2.65%	5.30%	8.33%	20.64%	39.40%	57.38%	65.81%	72.80%	74.10%	74.53%	73.23%	70.89%	58.45%	48.60%	41.38%	34.00%	24.44%	15.61%	8.88%	6.59%
Avg Transient Occupancy	10	9	8	8	10	20	30	39	65	100	118	139	147	149	143	140	131	145	148	128	95	63	38	28
Avg. Monthly Occupancy	1	1	1	1	1	3	6	52	107	151	170	179	177	178	177	170	129	67	33	20	12	5	1	1

Transient	
Monthly	
incorrect counts due to Sunday Free Parking	

Pct Total Occupancy = ((sum of transient + sum of monthly)/number of spaces in the garage)/Number of Days
Avg Transient Occupancy = sum of transient/number of days
Avg Monthly Occupancy = sum of monthly/number of days
Sundays are excluded because parking is free on Sundays

Note: Make sure all cells for Pct Total Occupancy are set to Percentage with 2 decimal places. And for Avg Monthly/Transient Occupancy all cells are set to number with 0 decimal places.

Number of Space Table	
Chester	880
Old Woodward	745
Park	810
Peabody	437
Pierce	706

Parking lot: City of Birmingham

Transients/Monthly occupancy by counters

56

Chester

	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	
Mon. 01/08/24	9	9	9	9	9	9	6	10	24	45	57	53	57	64	62	59	51	45	35	22	19	15	14	14	
Tue. 01/09/24	13	13	13	13	13	13	13	11	33	62	78	67	70	64	50	48	48	35	38	32	25	10	9	9	
Wed. 01/10/24	9	9	9	9	9	11	13	11	44	89	115	120	112	117	98	84	60	53	59	54	35	8	8	8	
Thu. 01/11/24	8	8	8	8	8	10	5	9	23	49	68	77	80	86	80	74	56	53	53	41	22	13	10	8	
Fri. 01/12/24	8	8	8	8	8	9	6	9	16	36	51	52	56	54	48	34	32	27	27	27	27	27	27	27	
Sat. 01/13/24	27	27	27	27	27	27	27	27	27	27	27	27	27	27	29	29	31	31	31	31	31	31	31	31	
Mon. 01/08/24	102	102	102	102	102	104	115	150	222	299	318	327	314	312	299	273	230	157	130	120	110	103	100	96	
Tue. 01/09/24	95	95	95	95	95	96	100	111	150	252	370	419	422	418	421	388	351	282	176	132	123	115	102	96	93
Wed. 01/10/24	93	93	93	93	93	94	97	113	147	276	428	480	487	494	490	454	396	285	189	141	124	117	103	96	94
Thu. 01/11/24	94	94	94	94	94	95	98	108	138	236	366	410	418	414	414	384	357	284	190	149	119	117	105	97	91
Fri. 01/12/24	91	91	91	92	92	95	106	134	196	250	271	273	268	264	242	205	159	151	151	151	151	151	151	151	
Sat. 01/13/24	151	151	151	151	151	151	152	153	156	164	168	169	171	172	173	174	175	176	176	177	177	177	177	177	
Pct Total Occupancy	13.26%	13.26%	13.26%	13.26%	13.26%	13.33%	14.70%	17.97%	28.50%	41.38%	46.63%	47.20%	47.06%	47.06%	43.69%	39.47%	32.06%	24.30%	21.25%	19.34%	17.92%	16.00%	15.45%	15.11%	
Avg Transient Occupancy	12	12	12	12	12	13	12	13	28	51	66	66	67	69	61	55	46	41	35	27	17	17	17	16	
Avg. Monthly Occupancy	104	104	104	105	105	108	118	145	223	313	344	349	347	346	323	293	236	173	147	136	131	124	120	117	

Old Woodward

Date	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24
Mon. 01/08/24	66	66	66	66	66	67	51	74	141	206	215	214	208	214	214	202	176	107	99	130	135	106	96	75
Tue. 01/09/24	73	71	68	68	66	66	70	71	104	147	151	147	149	143	151	134	127	119	134	119	105	92	86	77
Wed. 01/10/24	71	67	65	65	65	66	68	62	135	182	201	206	208	204	202	191	181	139	132	125	100	70	63	61
Thu. 01/11/24	60	59	59	59	59	60	25	38	95	153	160	179	175	170	177	164	156	128	155	137	115	90	69	63
Fri. 01/12/24	58	54	48	48	48	49	26	14	39	63	71	81	78	71	69	54	46	51	62	57	59	57	51	46
Sat. 01/13/24	46	43	43	43	43	43	41	42	75	90	80	82	102	117	121	134	119	105	210	202	187	172	151	151
Mon. 01/08/24	7	7	7	7	7	7	7	7	7	7	7	7	7	7	7	7	7	7	7	7	7	7	7	7
Tue. 01/09/24	12	97	242	337	368	366	365	366	363	315	227	84	31	20										
Wed. 01/10/24	1	7	94	239	356	380	385	376	373	358	325	221	90	33	28	15	7	2	1					
Thu. 01/11/24	8	87	230	324	345	343	338	337	335	308	266	71	23	13										
Fri. 01/12/24	7	90	207	264	264	260	269	268	262	247	174	63	42	14	8	4	2							
Sat. 01/13/24	1	1	18	36	46	48	49	51	51	53	44	35	20	15	6	1								
Pct Total Occupancy	8.37%	8.05%	7.81%	7.81%	7.76%	7.50%	7.22%	17.14%	39.32%	55.19%	58.69%	58.17%	58.56%	58.57%	57.89%	51.95%	38.49%	24.52%	20.45%	19.42%	16.98%	13.69%	12.96%	10.60%
Avg Transient Occupancy	62	60	58	58	58	59	47	50	98	140	146	153	153	152	155	144	137	121	131	130	119	100	90	79
Avg. Monthly Occupancy	0	0	0	0	0	0	7	78	195	271	290	288	286	285	276	243	157	82	21	15	4	2	0	0

Park

Date	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24
Mon. 01/08/24								20	162	267	284	292	284	266	207	163	93	57	54	68	56	51	41	3
Tue. 01/09/24	1	1	1	1	1	3	5	30	108	180	196	204	205	191	165	148	105	58	60	52	39	18	5	5
Wed. 01/10/24	5	5	5	5	5	9	47	174	266	300	328	345	345	298	268	238	162	83	90	58	30	12	8	6
Thu. 01/11/24	5	5	5	5	5	5	26	121	222	265	283	304	282	240	188	125	103	109	84	45	28	13	7	
Fri. 01/12/24	7	6	6	6	6	6	8	19	96	140	165	202	230	181	120	101	84	72	59	51	28	19	10	8
Sat. 01/13/24	9	8	8	8	8	8	13	16	39	54	86	90	117	135	135	117	96	105	115	125	106	72	48	27
Mon. 01/08/24	43	43	43	43	43	45	58	130	256	316	325	332	337	333	325	291	220	84	53	44	38	32	29	29
Tue. 01/09/24	29	29	29	31	31	32	39	105	241	313	337	351	343	346	330	296	218	97	57	44	37	28	24	24
Wed. 01/10/24	24	24	24	25	26	28	40	104	238	325	346	355	358	353	343	317	239	102	60	45	38	26	21	21
Thu. 01/11/24	21	21	21	23	25	30	75	214	303	325	340	339	336	329	310	229	101	60	41	32	20	17	16	16
Fri. 01/12/24	16	16	16	17	19	20	26	83	208	273	297	302	299	285	261	175	74	51	40	33	26	20	17	16
Sat. 01/13/24	16	16	16	17	19	22	24	26	38	48	54	56	59	59	59	50	32	29	27	24	20	13	11	10
Pct Total Occupancy	3.62%	3.58%	3.58%	3.70%	3.85%	4.09%	5.19%	14.01%	38.99%	55.10%	61.52%	64.51%	65.94%	63.07%	57.24%	49.26%	34.51%	19.36%	16.13%	13.77%	10.19%	6.96%	5.02%	3.54%
Avg Transient Occupancy	5	4	4	4	4	5	6	26	117	188	216	233	245	226	189	159	111	80	81	73	51	33	21	9
Avg. Monthly Occupancy	25	25	25	26	27	29	36	87	199	263	282	289	289	285	275	240	169	77	50	39	32	23	20	19

Peabody

Date	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	
Mon. 01/08/24	31	31	31	31	31	47	69	108	136	183	207	223	228	216	213	213	210	195	132	102	91	75	66	61	
Tue. 01/09/24	63	62	60	59	62	72	83	104	168	193	216	228	232	215	211	206	191	160	149	125	87	66	62	62	
Wed. 01/10/24	58	57	57	58	61	69	93	109	200	243	224	219	220	215	220	231	222	225	200	156	131	81	64	61	
Thu. 01/11/24	52	52	51	52	54	75	44	79	147	188	213	203	215	222	215	216	198	191	186	149	108	64	42	37	
Fri. 01/12/24	32	30	30	31	32	41	60	33	61	95	111	132	165	163	114	119	118	81	82	72	37	4			
Sat. 01/13/24	1	1				1	1	6	24	65	97	94	97	101	106	117	139	144	132	191	168	111	104	69	
Mon. 01/08/24						2	7	71	160	214	234	242	240	245	245	244	169	65	25	11					
Tue. 01/09/24						1	5	65	147	196	215	224	220	224	224	211	166	72	38	23					
Wed. 01/10/24						3	8	62	173	237	251	262	258	261	254	245	191	96	50	32	26	6	4		
Thu. 01/11/24						1	5	44	151	209	233	243	245	240	240	223	173	84	48	36	28	18	13	4	
Fri. 01/12/24						1	4	59	119	165	181	186	191	184	173	141	90	52	33	24	16	12	5	1	
Sat. 01/13/24						1	2	1	5	13	21	28	30	29	30	31	28	26	24	16	16	4			
Pct Total Occupancy		9.04%	8.89%	8.73%	8.81%	9.15%	11.98%	14.53%	28.26%	56.86%	76.32%	84.02%	87.11%	89.51%	88.94%	85.77%	83.60%	72.85%	54.23%	45.00%	36.63%	28.30%	17.62%	13.88%	11.25%
Avg Transient Occupancy		40	39	38	39	40	51	58	73	123	161	178	183	194	192	181	185	182	171	160	137	109	70	57	48
Avg. Monthly Occupancy		0	0	0	0	0	2	5	50	126	172	189	198	197	197	194	181	136	66	36	24	14	7	4	1

Transients/Monthly occupancy by counters

Chester

Date	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24
Tue. 01/16/24	20	20	20	20	20	21	16	19	35	67	84	91	91	98	83	63	60	35	30	27	25	19	16	16
Wed. 01/17/24	16	16	16	16	16	17	13	20	56	85	115	113	120	105	87	66	48	36	38	31	13	13	13	13
Thu. 01/18/24	13	13	13	13	13	14	15	1	21	58	69	69	79	98	48	32	30	25	9	5	3	3	3	3
Fri. 01/19/24	2	2	2	2	2	5	4	13	29	39	42	42	42	39	34	31	19	16	11	6	8	7	5	4
Sat. 01/20/24	4	4	4	4	4	5	8	13	22	29	36	36	44	47	41	32	23	16	15	12	10	6	6	6
Tue. 01/16/24	174	174	174	174	174	176	178	188	216	307	428	465	473	487	460	432	413	346	257	191	183	174	168	168
Wed. 01/17/24	165	165	165	165	166	168	183	212	321	443	479	498	500	497	480	428	300	259	212	197	189	174	164	163
Thu. 01/18/24	163	163	163	163	164	166	176	194	272	377	416	423	414	414	400	367	319	241	208	193	184	174	165	166
Fri. 01/19/24	182	181	181	181	182	183	175	200	261	313	326	333	333	329	314	293	288	212	192	180	174	169	169	162
Sat. 01/20/24	198	198	198	198	198	198	159	165	179	196	212	218	217	224	218	217	208	191	177	173	168	167	163	162
Pct Total Occupancy	19.90%	19.91%	19.91%	19.91%	20.00%	20.34%	21.20%	23.59%	33.59%	45.88%	50.75%	52.18%	52.25%	51.84%	49.57%	45.27%	39.18%	29.80%	25.56%	23.77%	22.41%	20.77%	19.88%	19.57%
Avg Transient Occupancy	11	11	11	11	11	12	10	10	28	52	67	71	71	63	55	45	30	26	22	18	11	9	8	8
Avg. Monthly Occupancy	164	164	164	164	165	167	176	197	268	361	380	389	386	365	373	344	300	232	199	187	180	172	165	164

Old Woodward

Date	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24
Tue. 01/16/24	72	70	70	70	70	70	50	58	86	129	135	148	148	145	158	142	120	110	114	107	89	88	82	77
Wed. 01/17/24	77	77	72	72	72	72	44	51	99	145	159	187	173	174	176	171	165	140	162	149	116	99	89	87
Thu. 01/18/24	79	75	75	75	75	75	26	34	76	136	152	149	152	153	159	146	144	145	198	150	185	151	72	66
Fri. 01/19/24	61	50	45	45	45	45	7	7	42	70	88	94	88	91	87	83	96	152	215	179	199	155	82	71
Sat. 01/20/24	63	52	39	34	34	34	33	36	96	123	72	79	112	121	109	107	123	158	163	174	185	179	163	142
Tue. 01/16/24						1	9	71	190	290	310	312	305	313	297	273	190	65	21	12				
Wed. 01/17/24						10	81	209	302	333	338	321	320	323	302	212	96	58	42	35	20	15	14	
Thu. 01/18/24	11	10	10	10	10	10	15	77	212	324	366	381	366	362	341	305	228	85	41	34	23	17	12	
Fri. 01/19/24	12	9	7	7	7	6	17	71	185	259	279	274	274	272	267	240	162	72	35	30	26	14	8	
Sat. 01/20/24	4	3	1	1	1			4	19	35	49	50	52	53	55	52	44	35	12	8				
Pct Total Occupancy	10.17%	9.26%	8.56%	8.47%	8.40%	8.40%	5.68%	13.15%	32.88%	48.67%	51.89%	52.67%	53.45%	54.01%	52.94%	48.89%	39.84%	28.67%	27.68%	23.87%	23.33%	19.57%	14.17%	12.75%
Avg Transient Occupancy	70	65	60	59	59	59	32	37	82	121	127	135	138	138	130	130	141	170	151	155	134	98	89	
Avg. Monthly Occupancy	5	4	4	4	4	3	4	10	61	163	242	265	265	264	264	257	234	167	73	36	27	19	11	8

Park

Date	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24
Tue. 01/16/24						1		26	100	165	189	208	211	237	208	157	125	88	96	102	82	38	8	4
Wed. 01/17/24	2	2	2	2	2	2	8	38	123	197	218	266	295	257	205	175	121	74	65	55	46	24	7	1
Thu. 01/18/24						1	6	10	61	147	194	219	223	219	183	154	130	82	73	57	36	25	13	6
Fri. 01/19/24	5	5	1	1	1	1	6	17	83	144	165	170	191	175	127	96	79	71	106	109	63	49	35	8
Sat. 01/20/24	4	2	3	3	3	3	6	14	48	90	144	158	220	226	159	107	94	98	99	112	95	59	29	18
Tue. 01/16/24	9	9	9	11	11	12	22	72	201	297	327	324	328	322	316	285	213	86	42	22	16	2	1	1
Wed. 01/17/24	1	1	1	2	3	3	8	76	192	269	288	300	305	306	289	262	208	71	31	15	8	1		
Thu. 01/18/24				2	3	4	10	45	160	261	283	293	292	296	289	266	195	68	38	21	9	1		
Fri. 01/19/24				1	4	6	16	58	180	242	269	275	270	271	248	223	154	52	26	21	15	5		
Sat. 01/20/24				1	4	5	6	10	26	42	52	53	56	54	50	41	28	19	20	20	13	6		
Pct Total Occupancy	0.52%	0.47%	0.40%	0.57%	0.77%	0.94%	2.17%	9.94%	28.92%	45.16%	52.57%	55.95%	59.79%	58.35%	51.21%	43.67%	33.29%	17.51%	14.72%	13.19%	9.46%	4.96%	2.30%	0.94%
Avg Transient Occupancy	2	2	1	1	1	2	5	21	83	149	162	174	171	167	158	155	161	148	141	134	100	63	37	18
Avg. Monthly Occupancy	2	2	2	3	5	6	12	52	152	222	244	249	250	250	238	215	160	59	31	20	12	3	0	0

Peabody

Date	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24
Tue. 01/16/24						2	11	14	48	85	105	128	156	146	145	138	147	155	140	136	121	57	29	2
Wed. 01/17/24						1	17	35	52	109	150	154	170	166	169	158	184	186	175	152	114	73	35	4
Thu. 01/18/24						4	19	15	33	98	156	181	198	188	187	178	179	168	147	131	85	57	21	9
Fri. 01/19/24						2	14	32	26	58	96	117	153	178	150	138	127	146	129	134	153	128	83	55
Sat. 01/20/24	10	6	2	2	2	4	8	19	37	79	151	193	179	186	176	140	148	148	160	198	185	145	115	64
Tue. 01/16/24						4	46	136	207	226	235	230	227	225	216	161	84	34	16					
Wed. 01/17/24						2	8	67	146	198	216	218	222	231	228	223	191	93	43	15	11	2		
Thu. 01/18/24						1	5	37	122	185	211	216	216	227	224	206	156	80	41	24	15	1	7	
Fri. 01/19/24						3	6	51	125	173	191	196	192	197	186	175	126	61	29	21	11	2		
Sat. 01/20/24						1	1	3	16	29	43	52	53	49	46	41	38	32	24	26	24	16	10	
Pct Total Occupancy	0.48%	0.27%	0.09%	0.09%	0.50%	3.30%	5.88%	17.48%	41.69%	63.07%	74.05%	81.79%	81.01%	80.92%	77.67%	74.97%	67.05%	49.84%	40.00%	35.84%	25.68%	15.74%	9.24%	4.21%
Avg Transient Occupancy	2	1	0	0	2	13	21	36	73	117	146	174	171	167	158	155	161	148	141	134	100	63	37	18
Avg. Monthly Occupancy	0	0	0	0	0	1	5	41	109	158	177	183	183	186	182	172	132	70	34	22	12	6	3	0

Pierce

Date	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	
Tue. 01/16/24	85	85	85	85	86	86	68	90	128	173	201	226	222	219	208	232	231	230	216	192	152	125	93	81	
Wed. 01/17/24	79	78	78	78	79	81	52	67	124	181	204	239	245	246	237	244	211	208	198	158	121	96	70	60	
Thu. 01/18/24	60	60	60	60	60	60	18	31	66	128	146	160	160	160	160	160	160	160	160	160	160	160	160	160	
Fri. 01/19/24	40	38	38	39	40	41	27	67	130	157	179	210	211	201	191	176	177	195	214	214	193	170	138		
Sat. 01/20/24	102	74	55	50	49	52	65	106	160	214	258	290	296	315	284	240	210	239	263	261	244	226	180		
Tue. 01/16/24						1	9	28	75	196	261	296	302	305	306	313	296	231	128	73	52	41	34	27	12
Wed. 01/17/24	7	7	7	7	7	9	16	28	88	207	273	309	326	331	340	339	327	251	133	84	68	45	29	19	6
Thu. 01/18/24	4	3	4	4	4	6	16	35	173	217	282	309	328	333	340	339	327	251	133	84	68	45	29	19	6
Fri. 01/19/24						2	10	26	60	163	220	281	303	306	309	299	265	233	198	100	82	42	31	23	
Sat. 01/20/24						1	14	25	39	78	99	115	119	122	127	123	120	97	69	65	62	43	36	39	
Pct Total Occupancy	10.68%	9.77%	9.26%	9.15%	9.41%	10.25%	9.43%	17.20%	37.05%	53.31%	61.90%	67.72%	71.13%	71.27%	70.40%	67.90%	58.4%	44.70%	40.06%	36.43%	30.96%	26.43%	21.36%	15.81%	
Avg Transient Occupancy	73	67	63	62	63	63	38	56	98	154	184	216	236	234	230	226	212	203	207	199	175	151	123	100	
Avg. Monthly Occupancy	2	2	2	2	4	13	29	65	163	222	253	262	266	269	267	254	201	112	75	58	44	36	28	11	

Transients/Monthly occupancy by counters

Chester

Date	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24
Mon. 01/22/24	6	6	6	6	6	6	4	6	16	25	36	48	43	45	43	36	38	35	40	25	17	8	8	8
Tue. 01/23/24	8	8	8	8	8	8	4	6	10	19	34	37	35	38	43	36	34	31	36	28	21	11	11	10
Wed. 01/24/24	10	10	10	10	10	12	6	14	62	112	140	150	142	142	134	107	82	70	70	65	55	54	54	54
Thu. 01/25/24	54	54	54	54	54	54	56	50	53	83	118	136	154	156	162	149	121	99	74	83	75	63	58	52
Fri. 01/26/24	51	51	51	51	51	51	52	49	50	61	96	113	117	119	158	152	128	87	72	117	85	57	57	49
Mon. 01/22/24	158	158	158	158	158	162	168	187	218	332	381	383	365	387	370	332	291	227	198	184	176	166	159	158
Tue. 01/23/24	158	158	158	158	158	159	159	170	191	221	276	315	319	316	312	311	296	276	221	200	186	181	168	162
Wed. 01/24/24	158	157	157	157	159	163	177	202	352	511	553	567	563	563	513	421	290	237	229	221	205	202	202	200
Thu. 01/25/24	200	200	199	199	200	201	213	237	359	489	537	549	541	530	489	457	388	283	246	230	220	209	199	197
Fri. 01/26/24	197	196	196	196	197	199	212	243	310	368	387	389	385	385	369	350	305	246	222	212	204	203	200	196
Pct Total Occupancy	22.98%	22.84%	22.81%	22.81%	22.73%	23.14%	23.95%	27.25%	39.82%	53.17%	59.82%	61.02%	61.86%	59.80%	54.81%	46.50%	35.48%	31.75%	29.45%	27.84%	25.88%	24.93%	24.57%	
Avg Transient Occupancy	26	26	26	26	26	27	23	26	46	74	92	91	99	109	106	91	73	59	51	45	37	35	34	
Avg. Monthly Occupancy	174	173	173	173	174	177	188	214	304	389	435	441	438	435	420	380	336	253	221	208	200	190	184	182

Old Woodward

Date	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	
Mon. 01/22/24	94	94	94	94	94	94	94	70	78	153	212	214	217	217	227	227	207	194	119	119	110	106	103	104	100
Tue. 01/23/24	96	93	90	90	91	90	56	62	86	119	125	130	128	126	130	123	122	136	127	116	99	92	82	81	
Wed. 01/24/24	81	80	79	78	79	80	60	64	137	198	218	218	222	222	229	220	200	171	178	155	144	107	98	93	
Thu. 01/25/24	93	91	87	84	84	84	44	52	121	182	194	192	196	204	208	196	180	155	154	132	110	93	89	78	
Fri. 01/26/24	73	72	72	72	72	72	72	9	31	56	68	86	92	95	94	96	101	145	147	140	127	110	88	78	
Mon. 01/22/24								8	75	211	304	314	307	303	300	287	255	168	45	22	19	14	11	9	6
Tue. 01/23/24	3	1					2	6	80	163	227	252	246	238	247	240	227	169	64	31	21	12	8	4	2
Wed. 01/24/24							1	7	84	245	347	367	363	359	358	355	317	215	87	36	29	16	9	3	2
Thu. 01/25/24							1	7	84	243	339	354	356	357	361	346	307	226	89	41	32	25	12	5	1
Fri. 01/26/24							1	9	87	202	274	300	300	299	283	277	236	160	62	39	22	11	3		
Pct Total Occupancy	11.81%	11.57%	11.33%	11.22%	11.28%	11.41%	9.10%	17.58%	42.74%	60.62%	64.59%	64.83%	64.40%	65.10%	64.24%	58.63%	46.58%	28.81%	24.00%	20.83%	17.88%	14.71%	12.94%	11.89%	
Avg Transient Occupancy	87	86	84	84	84	84	60	53	106	153	164	169	171	175	178	168	159	145	145	131	117	101	92	86	
Avg. Monthly Occupancy	1	0	0	0	0	1	7	78	213	298	317	314	309	310	301	268	188	69	34	25	16	9	4	3	

Park

Date	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24
Mon. 01/22/24	10	10	10	10	10	11	5	31	163	281	306	315	312	298	257	205	123	85	64	46	35	29	25	19
Tue. 01/23/24	19	19	19	19	19	22	29	82	126	157	168	177	162	146	130	108	88	71	58	46	35	19	14	
Wed. 01/24/24	14	14	14	14	14	15	20	52	184	284	311	338	367	339	301	273	204	152	145	110	58	39	35	32
Thu. 01/25/24	32	32	32	32	32	33	25	57	181	269	317	350	304	299	250	216	158	127	105	74	52	37	26	25
Fri. 01/26/24	24	24	24	24	24	24	30	47	113	180	193	219	240	219	178	151	127	86	116	119	102	76	53	33
Mon. 01/22/24						2	9	68	200	265	284	292	292	290	287	263	191	62	34	23	15	7	6	5
Tue. 01/23/24	5	5	5	7	8	9	15	69	169	231	252	260	268	260	245	216	158	55	32	18	11	4	3	3
Wed. 01/24/24	3	3	3	5	6	6	17	75	210	291	313	319	315	321	308	278	204	71	43	24	11	3		
Thu. 01/25/24				2	3	3	10	70	218	290	321	327	320	324	308	287	210	85	34	17				
Fri. 01/26/24				2	3	4	11	71	188	254	277	281	275	268	261	234	166	49	23	17	13	3		
Pct Total Occupancy	2.64%	2.64%	2.64%	2.84%	2.94%	3.11%	4.05%	14.05%	42.17%	61.01%	67.43%	70.94%	71.60%	68.64%	62.74%	56.63%	40.72%	21.53%	16.47%	12.92%	8.47%	5.75%	4.12%	3.29%
Avg Transient Occupancy	20	20	20	20	20	20	43	145	228	257	278	286	283	226	195	144	110	100	81	59	43	32	25	
Avg. Monthly Occupancy	2	2	2	3	4	5	12	71	197	266	289	296	294	293	282	256	186	64	33	20	10	3	2	2

Peabody

Date	2024																							
	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24
Mon. 01/22/24	29	29	29	29	29	43	48	97	174	207	221	223	242	223	208	211	179	157	145	107	79	67	56	53
Tue. 01/23/24	50	50	49	49	54	65	62	95	104	115	138	145	160	171	173	162	168	169	141	109	68	40	40	
Wed. 01/24/24	37	36	35	35	38	52	76	100	179	215	230	217	222	217	208	223	236	242	208	166	127	80	50	44
Thu. 01/25/24	43	43	43	43	43	62	36	89	145	202	213	200	199	195	188	186	187	166	141	126	93	58	32	16
Fri. 01/26/24	16	15	15	16	18	35	53	43	74	98	121	137	143	150	124	120	133	135	155	161	160	92	54	17
Mon. 01/22/24						4	8	68	152	204	214	216	222	226	223	205	153	58	24	12	3	2	2	
Tue. 01/23/24						1	4	63	111	154	169	178	183	182	181	178	131	65	34	18	7	2		
Wed. 01/24/24						3	7	63	160	203	223	235	232	227	231	225	170	94	53	28	13	11	2	
Thu. 01/25/24						1	3	5	63	152	205	227	233	238	243	241	230	169	86	42	25	14	12	7
Fri. 01/26/24						1	2	3	59	119	168	185	191	191	188	179	168	117	62	38	29	19	9	4
Pct Total Occupancy	8.01%	7.92%	7.83%	7.87%	8.42%	12.36%	13.82%	33.00%	62.24%	81.05%	86.38%	91.12%	93.00%	93.00%	89.52%	88.74%	76.57%	56.43%	46.13%	37.21%	28.56%	19.35%	11.30%	7.86%
Avg Transient Occupancy	35	35	34	34	36	51	55	81	135	167	183	188	193	191	180	186	187	174	163	140	114	73	46	34
Avg. Monthly Occupancy	0	0	0	0	0	3	5	63	137	167	204	211	213	215	211	201	148	73	38	22	11	7	3	1

Pierce

Mon.	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	
Mon. 01/22/24	126	126	126	126	126	127	111	127	178	222	232	242	249	251	250	253	235	231	248	238	201	169	157	148	140
Tue. 01/23/24	139	139	139	139	139	139	117	136	177	202	222	243	250	245	241	251	246	253	242	211	189	171	149	135	
Wed. 01/24/24	135	134	134	134	135	137	108	115	158	228	257	268	291	295	293	311	300	328	339	309	244	192	160	141	
Thu. 01/25/24	141	141	139	139	139	139	81	102	142	218	273	336	347	339	365	269	272	261	274	258	208	152	115	98	
Fri. 01/26/24	93	93	93	93	94	95	99	32	88	157	177	215	253	261	224	209	202	207	213	218	186	146	113	73	
Mon. 01/22/24							10	28	69	193	252	266	273	273	271	262	240	179	84	50	35	28	21	10	
Tue. 01/23/24		2	12	25	25	66	162	208	238	248	248	256	255	259	249	348	194	101	63	43	32	20	10	1	
Wed. 01/24/24			1	13	23	69	189	267	303	311	318	329	341	349	344	348	348	348	348	348	348	348	348	348	
Thu. 01/25/24			1	14	26	68	214	272	315	329	332	340	340	340	340	340	340	340	340	340	340	340	340	340	
Fri. 01/26/24			1	8	23	59	173	233	253	263	263	262	262	250	239	239	180	92	59	53	37	36	29	4	
Pct Total Occupancy	17.96%	17.93%	17.88%	17.88%	18.07%	18.66%	18.22%	23.88%	47.71%	63.99%	71.76%	78.05%	80.37%	80.71%	77.99%	74.99%	65.04%	63.20%	47.56%	41.98%	34.36%	27.82%	21.84%	16.74%	
Avg Transient Occupancy	127	127	126	126	127	127	103	102	149	205	232	266	278	278	263	255	250	263	261	239	199	164	137	117	
Avg. Monthly Occupancy	0	0	0	0	1	11	25	66	188	246	274	285	289	292	287	272	259	112	75	57	43	33	17	1	